

Outdoor Leadership

Leading with
The Mountaineers



SWBAT

- Students will be able to:
 - Understand characteristics of leaders and that leadership can be learned
 - Practice same
 - Understand and model Mountaineers' policies for equitable treatment of all members



Topics

- Leadership Principles
 - Some Leadership perspectives
 - Courage
 - NOLS 4-7-1 Model
- Mountaineers' Policies
 - Member Privacy
 - Member Ethics
 - Legal
- Trip Posting Review
 - Set expectations
 - Communication
 - Working the website
- Case Studies
- Resources

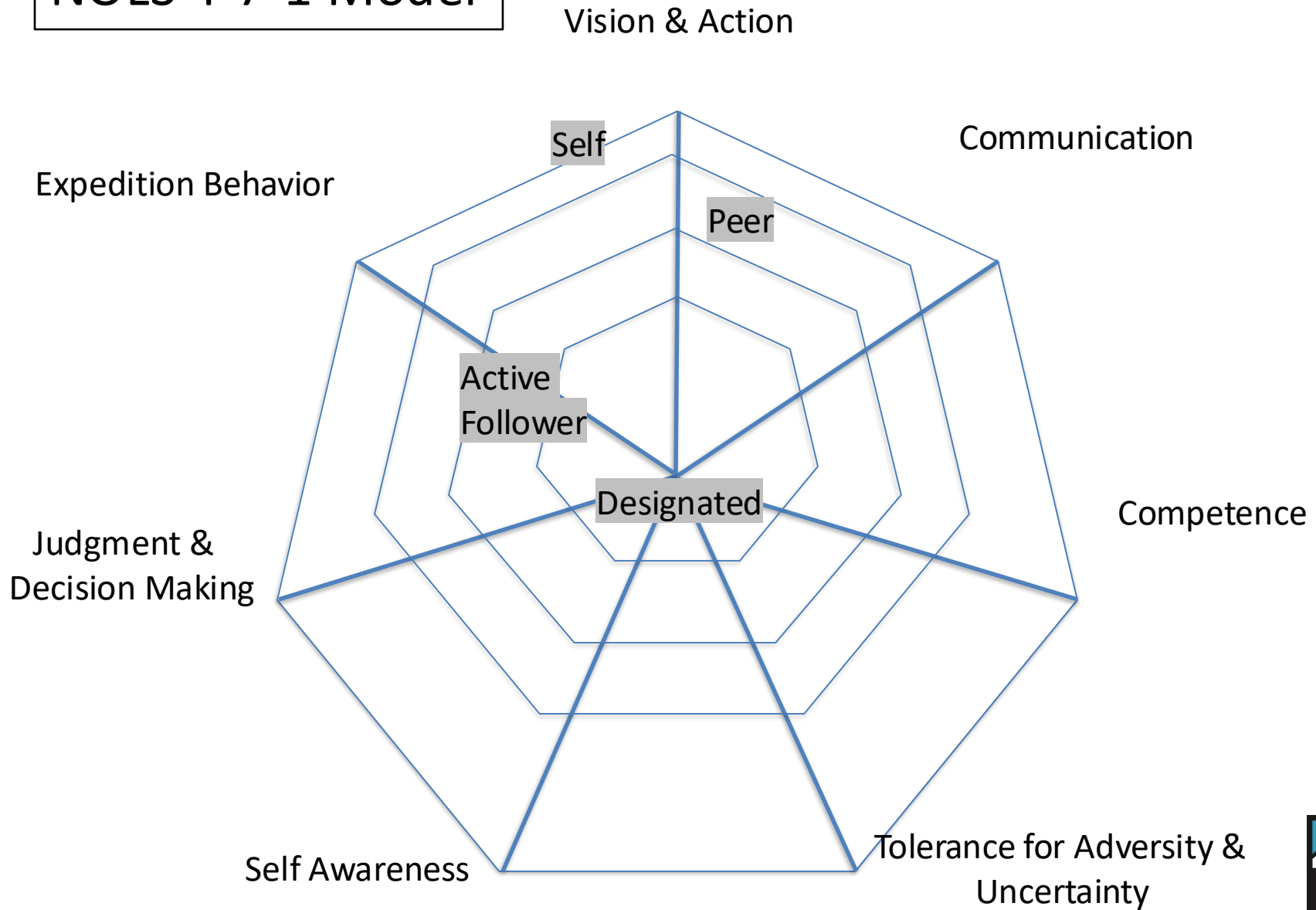


Agenda

- Thursday, April 24
 - 7:00-7:20 Intro & Week 1 Review Trip Plans
 - 7:20-8:00 Two Case Studies(Ed, Jerry & Tom)
 - 8:00-8:10 Break
 - 8:10-8:45 Case Studies
 - 9:05 Resources for further learning
 - 8:45-9:10 Tools – planning and otherwise
 - 9:10 Farewells



NOLS 4-7-1 Model



Case Studies

- Two Groups – 1 here / 1 Zoom
- Review the case /formulate your response / choose your presenter / present to the group
- Other groups add or contrast different opinions
- Rotate thru the groups per case study



Case Study 1-3

- What stood out in this case?



Bailing Off The Chief – Case Study 4

- What stood out about interacting with people on your activity?



Making Good Decisions

- **Graham Strategy:**

- Start by stopping – take a breath/center;
- Make a preliminary scan of options;
- Look for unconventional options; develop 360-degree vision;
- Get the best information about each option;
- Use it to define risks and benefits of each;
- Assign a relative weight to each risk and benefit and compare them;
- Pick the option whose benefits most outweigh the risks;
- Implement the decision;
- Adjust your decision to reflect new information.



Pre-Trip Planning/ Comms – Case Study 5

- What are your partners telling you?



Go/No-Go Matrix Example

Go/No Go Weather Matrix

Points	1	2	3-4
Wind	Low (<15 mph) +1	Moderate (15-25 mph) +2	High (>25 mph) +3
Precip	None +1	Light +2	Present +4
Visibility	Clear (unlimited) +1	Overcast or Scattered Clouds +2	Restricted +4
Summit Air Temp	Warmer (>30°F) +1	Moderate (20°-30°F) +2	Cold (<20°F) +3

Wind, Precip and Visibility all as 3 or greater indicates that a climber should not attempt to climb



Source: Mount Rainier National Park – Kautz Glacier Routebrief



Resources

- Mountaineers Incident Reports
- Accidents in North American Climbing (AAC)
- Sharp End Podcast (AAC)
- American Alpine Journal (AAC)
- Mountaineers' Leaderlines
- Mountaineers' Leadership Series



Every day, at the end of the day you are a better person or you are worse. And it's all up to you. – James R. Hogg, Retired Admiral, U. S. Navy

