



***THE MOUNTAINEERS***

Financial Statements

For the Year Ended September 30, 2013

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***Independent Auditor's Report******Board of Directors  
The Mountaineers  
Seattle, Washington***

We have audited the accompanying consolidated financial statements of The Mountaineers and Braided River (collectively, the Organization), which comprise the consolidated statement of financial position as of September 30, 2013, and the related consolidated statements of activities and changes in net assets and cash flows for the year then ended, and the related notes to the consolidated financial statements.

***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Organization as of September 30, 2013, and the changes in net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

# CLARK NUBER

## *Report on Supplementary Information*

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating statements of financial position and activities and changes in net assets on pages 13 through 16 and the consolidated schedule of functional expenses, presented on page 17, are for purposes of additional analysis and is not a required part of the basic, financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

*Clark Nuber P S*

Certified Public Accountants  
March 23, 2014

## ***THE MOUNTAINEERS***

### ***Consolidated Statement of Financial Position September 30, 2013***

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#### ***Assets***

##### **Current Assets:**

Cash and cash equivalents	\$ 1,265,339
Accounts receivable, less allowance for doubtful accounts and returns of \$45,272	480,223
Bequests and pledges receivable	571,545
Current portion of author advances, less allowance for doubtful advances of \$171,194	117,316
Book inventories	2,544,775
Prepaid and other current assets	<u>164,874</u>

**Total Current Assets** **5,144,072**

Long-term investments (Note 2)	1,927,792
Author advances, less allowance for doubtful advances of \$73,369	148,657
Property and equipment, net (Note 3)	<u>5,835,263</u>

**Total Assets** **\$ 13,055,784**

#### ***Liabilities and Net Assets***

##### **Current Liabilities:**

Accounts payable	\$ 206,394
Accrued liabilities	187,931
Royalties payable	66,162
Deferred revenue	<u>131,994</u>

**Total Liabilities** **592,481**

##### **Net Assets:**

Unrestricted net assets (Note 6)	12,187,823
Temporarily restricted net assets (Note 7)	<u>275,480</u>

**Total Net Assets** **12,463,303**

**Total Liabilities and Net Assets** **\$ 13,055,784**

*See accompanying notes.*

**THE MOUNTAINEERS**

**Consolidated Statement of Activities and Changes in Net Assets  
For the Year Ended September 30, 2013**

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
<b>Operating Revenue:</b>			
Book sales	\$ 2,972,023	\$ -	\$ 2,972,023
Cost of books sold	<u>(1,836,158)</u>		<u>(1,836,158)</u>
<b>Net Operating Revenue</b>	1,135,865		1,135,865
<b>Other Operating Revenues and Support:</b>			
Course fees	894,825		894,825
Membership dues and fees	549,493		549,493
Lodge sales	173,456		173,456
Room rentals	155,959		155,959
Other revenue	74,246		74,246
Ticket sales	168,954		168,954
Book royalties	62,898		62,898
Food and sundry sales	20,815		20,815
Grants and contributions	653,167	177,842	831,009
Special events, net of direct benefits to donors of \$54,247	21,353		21,353
Net assets released from restriction	<u>169,606</u>	<u>(169,606)</u>	
<b>Total Operating Revenues and Support</b>	<b>4,080,637</b>	<b>8,236</b>	<b>4,088,873</b>
<b>Operating Expenses:</b>			
Program services	3,246,441		3,246,441
Management and general	479,407		479,407
Fundraising	<u>248,607</u>		<u>248,607</u>
<b>Total Operating Expenses</b>	<b>3,974,455</b>		<b>3,974,455</b>
<b>Change in Net Assets from Operations</b>	<b>106,182</b>	<b>8,236</b>	<b>114,418</b>
<b>Nonoperating Revenues:</b>			
Contributions restricted for the purchase of capital assets	79,647	62,321	141,968
Bequests	572,944		572,944
Investment return	<u>216,470</u>		<u>216,470</u>
<b>Total Nonoperating Revenues</b>	<u>869,061</u>	<u>62,321</u>	<u>931,382</u>
<b>Total Change in Net Assets</b>	<b>975,243</b>	<b>70,557</b>	<b>1,045,800</b>
Net assets, beginning of year	<u>11,212,580</u>	<u>204,923</u>	<u>11,417,503</u>
<b>Net Assets, End of Year</b>	<b><u>\$ 12,187,823</u></b>	<b><u>\$ 275,480</u></b>	<b><u>\$ 12,463,303</u></b>

See accompanying notes.

## ***THE MOUNTAINEERS***

### ***Consolidated Statement of Cash Flows For the Year Ended September 30, 2013***

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<b>Cash Flows from Operating Activities:</b>	
Change in net assets	\$ 1,045,800
Adjustments to reconcile change in net assets to net cash provided by operating activities-	
Depreciation and amortization	254,821
Gain on investments	(173,803)
Contributions restricted for the purchase of capital assets	(141,968)
Changes in assets and liabilities:	
Accounts receivable	118,194
Bequests and pledges receivable	(320,434)
Author advances	(13,468)
Book inventories	32,165
Pledges and other current assets	(4,342)
Accounts payable	(180,656)
Accrued liabilities	5,572
Royalties payable	(163)
Deferred revenue	24,784
	<hr/>
<b>Net Cash Provided by Operating Activities</b>	<b>646,502</b>
<b>Cash Flows from Investing Activities:</b>	
Purchases of property and equipment	(408,038)
Purchases of investments	(809,751)
Proceeds from the sale of investments	767,963
	<hr/>
<b>Net Cash Used by Investing Activities</b>	<b>(449,826)</b>
<b>Cash Flows from Financing Activities:</b>	
Proceeds from contributions restricted for the purchase of capital assets	141,968
	<hr/>
<b>Net Cash Provided by Financing Activities</b>	<b>141,968</b>
<b>Change in Cash and Cash Equivalents</b>	<b>338,644</b>
Cash and cash equivalents, beginning of year	926,695
	<hr/>
<b>Cash and Cash Equivalents, End of Year</b>	<b>\$ 1,265,339</b>
	<hr/>
<b>Supplemental Cash Flow Information:</b>	
Fixed assets included in accounts payable	\$ 8,385

*See accompanying notes.*

## ***THE MOUNTAINEERS***

### ***Notes to Consolidated Financial Statements For the Year Ended September 30, 2013***

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#### ***Note 1 - Organization and Significant Accounting Policies***

**Organization** - The Mountaineers is a Washington State nonprofit corporation formed to enrich the community by helping people explore, conserve, learn about and enjoy the lands and waters of the Pacific Northwest and beyond. The Organization publishes books consistent with its philosophies and mission.

The Mountaineers is related to Braided River (collectively, the Organization). Braided River is a Washington State nonprofit corporation formed to inspire support for critical conservation effort through books, media campaigns, multimedia presentations, and museum exhibits. The Mountaineers has consolidated the statements of financial position and activities of Braided River due to its economic interest in and control of Braided River.

**Principles of Consolidation** - The accompanying consolidated financial statements include the accounts of the Organization and its controlled related entities. Inter-company transactions and balances have been eliminated in consolidation.

**Basis of Presentation** - Net assets, revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Organization and changes therein are classified and reported as follows:

Unrestricted Net Assets - Unrestricted net assets include all net assets on which there are no donor-imposed restrictions for use, or on which donor-imposed restrictions were temporary and have expired. This category of net assets also includes certain net assets designated by the Board of Directors and invested in property and equipment. The Board has the right to spend such net assets at any time.

Temporarily Restricted Net Assets - Temporarily restricted net assets include all net assets received by donations under which the donors imposed some restriction on use. Such restrictions are time or purpose dependent and will expire when the Organization makes use of the net assets sometime in the future for the restricted purpose.

Permanently Restricted Net Assets - Permanently restricted net assets include all net assets received by donations wherein donors imposed a permanent restriction on the use of the gift. The Organization has no permanently restricted net assets at September 30, 2013.

Revenues are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law. Expirations of temporary restrictions on net assets (i.e., the donor-stipulated purpose has been fulfilled or the stipulated time period has lapsed) are reported as reclassifications between the applicable classes of net assets. Contributions with donor-imposed restrictions that are met in the same year as received are reported as revenues of the unrestricted net asset class.

Contributions that the donor requires to be used to acquire long-lived assets (e.g., building improvements, furniture, fixtures and equipment) are reported as temporarily restricted. When the long-lived assets are acquired, the Organization reflects the expiration of the donor-imposed restriction as a reclassification included in net assets released from restriction.

**Cash Equivalents** - Cash and cash equivalents represent checking, savings, and money market accounts held at various regional financial institutions.



## ***THE MOUNTAINEERS***

### ***Notes to Consolidated Financial Statements For the Year Ended September 30, 2013***

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#### ***Note 1 - Continued***

**Bequests and Pledges Receivable** - Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on these amounts are computed using risk-adjusted rates applicable to the years in which the promises are received. Amortization of the discounts is included in revenue and support. Conditional promises to give are recognized when the conditions on which they depend are substantially met. Bequests and pledges receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a charge to change in net assets and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are determined to be uncollectible are written off through a charge to the valuation allowance and a credit to bequests and pledges receivable. No allowance for uncollectible balances has been established by management based on the Organization's historical experience in the collection of balances due. Additionally, all bequests and pledges are due within one year.

**Author Advances** - Author advances are amounts that have been prepaid to authors for books that are in progress. Author advances are deducted from royalty payments over several years as related books are sold.

**Allowance for Doubtful Accounts, Returns and Doubtful Advances** - The Organization extends credit to a substantial number of its customers and authors. Accounts receivable are recorded at the invoice amount and do not bear interest. Allowances for doubtful accounts and doubtful advances are maintained for estimated losses resulting from the inability of its customers to pay or the lack of sufficient proceeds from the sale of authors' publications. The Organization determines the allowances based on review of past due balances, historical write-off experience, and economic data. Uncollected accounts receivable balances are charged against the allowance after all means of collection have been exhausted and the potential for recovery is considered remote. The Organization has established credit policies and has determined that historically the losses related to customer and author nonpayment have been low as a percentage of net sales. The allowance for returns is calculated based on typical patterns of returns incurred during the previous year applied to the ending accounts receivable balance.

**Book Inventories** - Inventories consist primarily of finished books and prepaid book production expenses and are stated at the lower of cost or market. Cost is determined using an average cost basis.

**Investments** - Investments with readily determinable market values are stated at fair value based on quoted market prices. Unrealized and realized gains and losses on these investments are reported in the consolidated statement of activities and changes in net assets.

**Property and Equipment** - Purchased land, buildings, and equipment are recorded at cost, and those received by donations are capitalized at their estimated fair values on the date received. Property and equipment with an original cost of \$1,500 or greater are capitalized. Depreciation is accounted for on a straight-line method based upon estimated useful lives of the assets ranging from 20 to 40 years for buildings and improvements, and 3 to 7 years for equipment, furniture and fixtures, and library books.

**Deferred Revenue** - Receipts from events registration and book sales received in advance is deferred and recognized over the periods to which the revenue relates.

**Contributions** - Contributions, which include unconditional promises to give (pledges), are recognized as revenue in the period received.

## ***THE MOUNTAINEERS***

### ***Notes to Consolidated Financial Statements For the Year Ended September 30, 2013***

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#### ***Note 1 - Continued***

**Donated Services** - Donated services are recognized as revenue and corresponding expense when (a) the services received create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Organization. A number of volunteers provide valuable services throughout the years that are not recognized as contributions in the consolidated financial statements since the recognition criteria was not met.

**Income from Operations** - The consolidated statement of activities and changes in net asset includes a performance indicator that reports income from operations. Changes in net assets excluded from income from operations, consistent with industry practice, include, receipt of contributions restricted for the purchase of capital assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets), bequest income and investment return income.

**Concentration of Credit Risk** - Financial instruments that potentially subject the Organization to concentrations of credit risk consist of cash balances, long-term investments, pledges receivable, and contribution revenues. The Organization has cash and investments that are in excess of the Federal Deposit Insurance Corporation and the Securities Investor Protection Corporation insurance amounts.

Approximately 98% of total bequests and pledges were receivable from one bequest. Additionally, approximately 37% of total contributions were received from one donor.

**Use of Estimates** - The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect amounts reported in the financial statements. Actual results could differ from those estimates.

**Allocation of Functional Expenses** - The costs of providing the various programs and other activities have been summarized on a functional basis in the consolidated statements of activities and changes in net assets. Accordingly, certain costs have been allocated among the program and supporting services benefited.

**Federal Income Taxes** - The Internal Revenue Service has recognized The Mountaineers and Braided River as exempt from federal income taxes under provisions of Section 501(a) of the Internal Revenue Code as entities described in Section 501(c)(3) and not as private foundations. The entities file income tax returns with the U.S. government. The entities are subject to income tax examinations for the current year and certain prior years based on the applicable laws and regulations.

**Subsequent Events** - The Organization has evaluated subsequent events through March 23, 2014, the date on which the financial statements were available to be issued.

## ***THE MOUNTAINEERS***

### ***Notes to Consolidated Financial Statements For the Year Ended September 30, 2013***

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#### ***Note 2 - Investments and Fair Value Measurements***

Investments consisted of the following as of September 30, 2013:

Mutual funds-	
Treasury bonds	\$ 772,848
Foreign large blend	175,054
Large blend	979,890
	<hr/>
<b>Total Investments</b>	<b>\$ 1,927,792</b>
	<hr/> <hr/>

Investment return consisted of the following as of September 30, 2013:

Unrealized gain on investment	\$ 173,918
Interest and dividend income	42,552
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<b>Total Investment Return</b>	<b>\$ 216,470</b>
	<hr/> <hr/>

GAAP defines fair value, establishes a framework for measuring fair value in accordance with GAAP, and requires disclosures about fair value measurements. To increase consistency and comparability in fair value measurements, the guidance uses a fair value hierarchy that prioritizes the inputs to valuation approaches into three broad levels. The hierarchy gives the highest priority to quoted prices in active markets (Level 1) and the lowest priority to unobservable inputs (Level 3).

**Valuation Techniques** - Financial assets and liabilities valued using Level 1 inputs are based on unadjusted quoted market prices within active markets. Financial assets and liabilities valued using Level 2 inputs are based primarily on quoted prices for similar assets or liabilities in active or inactive markets. Financial assets and liabilities using Level 3 inputs were primarily valued using management's assumptions about the assumptions market participants would utilize in pricing the asset or liability. Valuation techniques utilized to determine fair value are consistently applied.

At September 30, 2013, mutual funds were valued at quoted market prices in active markets, which represent the net asset value (NAV) of shares held by the Organization at year-end. All mutual funds were valued using Level 1 inputs.

## **THE MOUNTAINEERS**

### **Notes to Consolidated Financial Statements For the Year Ended September 30, 2013**

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#### **Note 3 - Property and Equipment**

Property and equipment consisted of the following at September 30, 2013:

Land	\$ 71,749
Buildings and improvements	6,365,727
Equipment	1,097,934
Furniture and fixtures	209,469
Library books	<u>21,423</u>
	7,766,302
Less accumulated depreciation	<u>(1,931,039)</u>
<b>Total Property and Equipment, net</b>	<b><u><u>\$ 5,835,263</u></u></b>

#### **Note 4 - Leases**

**Operating Leases** - The Organization leases a building for its headquarters under an agreement with the City of Seattle that is classified as an operating lease. In February 2008, the Organization began renovations on the building per the terms of the agreement. In return, the City of Seattle provides to the Organization an offset against the market value of the rental payments for improvements made to the building, this lease agreement terminates in February 2038.

The Organization also leases a facility for its books and other divisions and leases lodging facilities that are classified as operating leases with various expiration dates through 2030.

The Organization has three separate subleases at its headquarters facility. These leases expire at various dates through November 2015. Total rent income under these leases totaled \$43,195 and rental expense incurred under these leases was \$208,072 for the year ended September 30, 2013.

Future minimum lease payments are as follows:

*For the Year Ending September 30,*

2014	\$ 260,967
2015	260,967
2016	241,689
2017	216,604
2018	91,260
Thereafter	<u>1,632,989</u>
	<b><u><u>\$ 2,704,476</u></u></b>

## **THE MOUNTAINEERS**

### **Notes to Consolidated Financial Statements For the Year Ended September 30, 2013**

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#### **Note 4 - Continued**

Future minimum sublease income is as follows:

*For the Year Ending September 30,*

2014	\$ 22,596
2015	<u>2,590</u>
	<u><b>\$ 25,186</b></u>

#### **Note 5 - Contingencies**

The Organization is subject to legal proceedings and claims that arise in the ordinary course of business and carries applicable insurance coverage. As of September 30, 2013, management believes that resolution of such legal matters, if any, will not have a material adverse effect on its financial condition, results from operations, or liquidity.

#### **Note 6 - Unrestricted Net Assets**

Unrestricted funds were available as follows at September 30, 2013:

<b>Board Designated Funds:</b>	
Long-term building fund	\$ 1,927,792
Recreational properties	181,013
Program development	115,235
Tech 2.0	114,797
Tacoma Program Center	<u>36,866</u>
<b>Total Board Designated Funds</b>	<b>2,375,703</b>
Net assets invested in fixed assets	5,835,263
Undesignated funds	<u>3,976,857</u>
<b>Total Unrestricted Net Assets</b>	<u><b>\$ 12,187,823</b></u>

## ***THE MOUNTAINEERS***

### ***Notes to Consolidated Financial Statements For the Year Ended September 30, 2013***

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#### ***Note 7 - Temporarily Restricted Net Assets***

Temporarily restricted net assets are available as follows as of September 30, 2013:

Publications	\$	126,590
Recreational properties		68,778
Education program		40,463
Tacoma Program Center		16,984
Conservation program		3,161
Other purposes		<u>19,504</u>
<b>Total Temporarily Restricted Net Assets</b>	<b>\$</b>	<b><u>275,480</u></b>

#### ***Note 8 - Benefit Plan***

The Organization sponsors a 401(k) retirement plan covering substantially all full-time employees upon completion of one year of service and working at least 1,000 hours during that period. Employees may elect to defer up to 15% of their eligible compensation subject to certain limitations established by the Internal Revenue Code. The Organization matches 50% of the employees' contributions not to exceed 3% of the employees' gross wages. The Organization contributions fully vest after five years of service. For the year ended September 30, 2013, the Organization contributed \$20,938.

***SUPPLEMENTARY INFORMATION***

**THE MOUNTAINEERS**

**Consolidating Schedule of Financial Position  
September 30, 2013**

	<i>Mountaineers Programs</i>	<i>Mountaineers Books</i>	<i>Total Mountaineers</i>	<i>Braided River</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
<b>Assets</b>						
<b>Current Assets:</b>						
Cash and cash equivalents	\$ 994,366	\$ 181,665	\$ 1,176,031	\$ 89,308	\$ -	\$ 1,265,339
Accounts receivable, less allowance for doubtful accounts and returns of \$45,272	84,402	395,821	480,223			480,223
Bequests and pledges receivable	571,545		571,545			571,545
Current portion of author advances, less allowance for doubtful advances of \$171,194		117,316	117,316			117,316
Book inventories	64,874	2,479,901	2,544,775			2,544,775
Prepaid and other current assets	94,750	66,935	161,685	3,189		164,874
<b>Total Current Assets</b>	<b>1,809,937</b>	<b>3,241,638</b>	<b>5,051,575</b>	<b>92,497</b>		<b>5,144,072</b>
Long-term investments (Note 2)	1,927,792		1,927,792			1,927,792
Author advances, less allowance for doubtful advances of \$73,369		148,657	148,657			148,657
Property and equipment, net (Note 3)	5,807,629	27,420	5,835,049	214		5,835,263
<b>Total Assets</b>	<b>\$ 9,545,358</b>	<b>\$ 3,417,715</b>	<b>\$ 12,963,073</b>	<b>\$ 92,711</b>	<b>\$ -</b>	<b>\$ 13,055,784</b>

See independent auditor's report.



**THE MOUNTAINEERS**

**Consolidating Schedule of Financial Position (Continued)**  
**September 30, 2013**

	<u>Mountaineers Programs</u>	<u>Mountaineers Books</u>	<u>Total Mountaineers</u>	<u>Braided River</u>	<u>Eliminations</u>	<u>Consolidated Total</u>
<b>Liabilities and Net Assets</b>						
<b>Current Liabilities:</b>						
Accounts payable	\$ 53,995	\$ 152,399	\$ 206,394	\$ -	\$ -	\$ 206,394
Accrued liabilities	125,883	62,048	187,931			187,931
Royalties payable		66,162	66,162			66,162
Deferred revenue	131,994		131,994			131,994
<b>Total Liabilities</b>	<b>311,872</b>	<b>280,609</b>	<b>592,481</b>			<b>592,481</b>
<b>Net Assets:</b>						
Unrestricted net assets (Note 6)	9,084,595	3,137,106	12,221,701	(33,878)		12,187,823
Temporarily restricted net assets (Note 7)	148,891		148,891	126,589		275,480
<b>Total Net Assets</b>	<b>9,233,486</b>	<b>3,137,106</b>	<b>12,370,592</b>	<b>92,711</b>		<b>12,463,303</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 9,545,358</b>	<b>\$ 3,417,715</b>	<b>\$ 12,963,073</b>	<b>\$ 92,711</b>	<b>\$ -</b>	<b>\$ 13,055,784</b>

See independent auditor's report.

## THE MOUNTAINEERS

### Consolidating Schedule of Activities and Changes in Net Assets For the Year Ended September 30, 2013

	<i>Mountaineers Programs</i>	<i>Mountaineers Books</i>	<i>Total Mountaineers</i>	<i>Braided River</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
<b>Operating Revenue:</b>						
Book sales	\$ 71,880	\$ 2,936,204	\$ 3,008,084	\$ -	\$ (36,061)	\$ 2,972,023
Cost of books sold	(46,468)	(1,825,751)	(1,872,219)		36,061	(1,836,158)
<b>Net Operating Revenue</b>	25,412	1,110,453	1,135,865			1,135,865
<b>Other Operating Revenues and Support:</b>						
Course fees	894,825		894,825			894,825
Membership dues and fees	549,493		549,493			549,493
Lodge sales	173,456		173,456			173,456
Room rentals	155,959		155,959			155,959
Other revenue	69,858	31,418	101,276	220	(27,250)	74,246
Ticket sales	148,854	20,100	168,954			168,954
Book royalties		62,898	62,898			62,898
Food and sundry sales	20,815		20,815			20,815
Grants and contributions	490,472	84,454	574,926	256,083		831,009
Special events, net of direct benefits to donors of \$54,247	21,353		21,353			21,353
<b>Total Operating Revenues and Support</b>	<b>2,550,497</b>	<b>1,309,323</b>	<b>3,859,820</b>	<b>256,303</b>	<b>(27,250)</b>	<b>4,088,873</b>
<b>Operating Expenses:</b>						
Program services	1,917,073	1,154,339	3,071,412	180,029	(5,000)	3,246,441
Management and general	379,285	97,568	476,853	2,554		479,407
Fundraising	211,621	36,986	248,607	22,250	(22,250)	248,607
<b>Total Operating Expenses</b>	<b>2,507,979</b>	<b>1,288,893</b>	<b>3,796,872</b>	<b>204,833</b>	<b>(27,250)</b>	<b>3,974,455</b>

See independent auditor's report.

## **THE MOUNTAINEERS**

### **Consolidating Schedule of Activities and Changes in Net Assets (Continued) For the Year Ended September 30, 2013**

	<i>Mountaineers Programs</i>	<i>Mountaineers Books</i>	<i>Total Mountaineers</i>	<i>Braided River</i>	<i>Eliminations</i>	<i>Consolidated Total</i>
<b>Change in Net Assets from Operations</b>	<b>42,518</b>	<b>20,430</b>	<b>62,948</b>	<b>51,470</b>		<b>114,418</b>
<b>Nonoperating Revenues:</b>						
Contributions restricted for the purchase of capital assets	141,968		141,968			141,968
Bequests	572,944		572,944			572,944
Investment return	216,470		216,470			216,470
<b>Total Nonoperating Revenues</b>	<b>931,382</b>		<b>931,382</b>			<b>931,382</b>
<b>Total Change in Net Assets</b>	<b>973,900</b>	<b>20,430</b>	<b>994,330</b>	<b>51,470</b>		<b>1,045,800</b>
Net assets, beginning of year	8,259,586	3,116,676	11,376,262	41,241		11,417,503
<b>Net Assets, End of Year</b>	<b>\$ 9,233,486</b>	<b>\$ 3,137,106</b>	<b>\$ 12,370,592</b>	<b>\$ 92,711</b>	<b>\$ -</b>	<b>\$ 12,463,303</b>

See independent auditor's report.

**THE MOUNTAINEERS**

**Consolidated Schedule of Functional Expenses  
For the Year Ended September 30, 2013**

	<u>Programs</u>	<u>Supporting Services</u>			<u>Total Expenses</u>
		<u>Management and General</u>	<u>Fundraising</u>	<u>Total</u>	
Salaries and wages	\$ 914,905	\$ 268,984	\$ 106,119	\$ 375,103	\$ 1,290,008
Employee benefits and taxes	211,222	46,139	24,201	70,340	281,562
<b>Total salaries, benefits and taxes</b>	<b>1,126,127</b>	<b>315,123</b>	<b>130,320</b>	<b>445,443</b>	<b>1,571,570</b>
Occupancy	399,128	8,406	31,118	39,524	438,652
Course travel costs	225,994	450		450	226,444
Depreciation	222,382	32,085	354	32,439	254,821
Professional fees	184,934	34,993	29,997	64,990	249,924
Advertising and promotion	185,668	214		214	185,882
Photography and publication costs	140,057				140,057
Office expenses	134,511	19,195	6,988	26,183	160,694
Postage	115,089				115,089
Program supplies	107,069	1,012	22,696	23,708	130,777
Information technology	90,462	17,781	2,174	19,955	110,417
Insurance	71,212	33,694		33,694	104,906
Recognition and development	61,275	6,112	10,807	16,919	78,194
Printing	57,113	268	13,562	13,830	70,943
Conferences, conventions, and meetings	44,293	750		750	45,043
Travel	53,019	1,259	591	1,850	54,869
Miscellaneous	28,108	8,065		8,065	36,173
<b>Total Operating Expenses</b>	<b>3,246,441</b>	<b>479,407</b>	<b>248,607</b>	<b>728,014</b>	<b>3,974,455</b>
Cost of books sold	1,836,158				1,836,158
<b>Total Functional Expenses</b>	<b>\$ 5,082,599</b>	<b>\$ 479,407</b>	<b>\$ 248,607</b>	<b>\$ 728,014</b>	<b>\$ 5,810,613</b>

See independent auditor's report.